

January 10, 2014

Implementation Plan and Schedule

WINDSOR CENTER

TRANSIT-ORIENTED DEVELOPMENT

Master Plan and Redevelopment Strategy



Prepared for the
Town of Windsor

by

The Cecil Group

HDR

TR Advisors

Milone & MacBroom

Nelson/Nygaard Consulting Associates

4 IMPLEMENTATION PLAN AND SCHEDULE

No plan is complete without a clear idea of how the community's goals will become reality. Action steps with assigned responsibilities indicate who needs to do what to make this vision happen.

Overview

This Implementation Strategy provides the steps to ensure that the goals of the *Windsor Center TOD Master Plan and Redevelopment Strategy* (the “*TOD Master Plan*”) are met. The community identified a vision for the Town Center that addressed four areas that should be emphasized in all future planning for this area. According to the community, the Town Center should be:

- Walkable and connected
- Vibrant and diverse uses
- Accessible and safe
- Attractive and distinctive

To support this vision, the *Executive Summary* of the *TOD Master Plan* identifies a series of strategies, as follows:

- Refine the physical form of the Town Center through **urban design**.
- Add new uses and redevelop key locations through **land use development**.
- Reconfigure the **Windsor Center Station area** to accommodate future needs and create a plan for the adjacent land.
- Create a multi-modal **circulation and mobility** plan to address the needs of traffic, transit, pedestrians and bicyclists.
- Design, implement and manage **parking** as an area-wide asset.
- Integrate the network of streets, sidewalks and associated landscaping into a **complete streets and streetscape plan**.
- Continue and expand the **stewardship** of the Town Center by the stakeholders in its future.

The *TOD Master Plan* provides more detailed information on each of these strategies, including draft regulatory language, technical studies and diagrams. Each strategy has a related series of goals, summarized below.

Urban Design

- Promote new development and designs that enhance the overall district by replacing parking or underutilized land with new structures that contribute to the pedestrian orientation of the district and the architectural character as a compact center.
- Enhance the Town Green as a flexible and informal open space.
- Preserve historic buildings.

- Integrate new construction as good neighbors to historic buildings and to reinforce the pedestrian scale and orientation along lower floors, in keeping with a compact, traditional character.
- Repair the fundamental pattern of traditional building forms and town center fabric where it was removed or disturbed by auto-oriented patterns.
- Create an architecturally interesting rail depot that acts as a physical and visible connector between the east and west sides of the rail alignment.
- Reduce the visual impact of parking.
- Create an attractive, thematic streetscape that reinforces the landscape of a traditional New England town center.

Land Use and Development

- Promote and actively support additional housing as an essential component of a vital and economically successful mixed-use district.
- Promote and support redevelopment at locations that are suitable for complete or partial redevelopment including sites developed with an auto-orientation and underutilized sites along the major streets serving the Town Center, Town-owned land, institutional properties or other parcels to add vitality, enhanced economic activity and property values.
- Promote and support renovation and appropriate modifications to existing buildings to fill underutilized and empty space.
- Support concepts and proposals to restore an entertainment-related use for the Plaza Building's theater and encourage other recreation and entertainment related projects that would serve local needs, be available for Windsor residents and attract patrons to the Town Center.
- Install incremental improvements that benefit multiple properties and uses, including shared parking arrangements, common signage and landscaping themes.

Windsor Center Station Area

- Create a shared-use parking structure behind Town Hall that will serve enhanced rail patronage, redevelopment of properties near the Town Green, Town and civic needs.
- Create a transit hub on the west side by reconfiguring the end of Post Office Road as a pick-up and drop-off space for buses, shuttles and cars, as a pedestrian link to the Town Center, Town Green and neighborhoods, and providing bicycle parking facilities.
- Design the rail station so that it provides a visible and attractive architectural and landscaped pedestrian link proceeding from the Town Green, through the transit hub, across the tracks, into the redevelopment along Mechanic Street and to the open spaces and other uses beyond.
- Redevelop the Town's existing west side parking lot as a companion to the new housing on Mechanic Street and linked to the pedestrian bridge, trail head and open space.

- Provide visitor information at the transit hub and within the Chamber of Commerce, identifying destinations and features.
- Connect the Library and Town Parking lots with a driveway connection behind Grace Episcopal Church, if this is approved by the Church.
- Work with the U.S. Post Office to obtain reconfiguration and off-site provision of employee and postal vehicle parking and related operations if feasible, to allow for redevelopment and parking adjacent to the transit hub and the Green.

Circulation and Mobility

- Reorganize Broad Street to balance pedestrian and vehicle traffic and to remove inefficient paved areas through a “road diet,” by reducing excess paving, tightening intersections, expanding pedestrian paths, shortening cross-walk distances and adding on-street parking.
- Improve the east-west connections across the rail tracks by re-aligning the Batchelder Road underpass in the short term and widening the underpass in the long term, and extending sidewalks and crosswalks connecting Loomis Chaffee School, the Mechanic Street area, open space and the Town Center along Broad Street.
- Install traffic-calming enhancements and pedestrian-friendly sidewalks and crossings to reduce the traffic impact on and provide safe paths for pedestrians in the surrounding neighborhoods and to reduce conflicts among drivers, pedestrians and bicyclists.
- Expand the walking and bicycling network throughout the Town Center, and improve and extend segments through public open spaces.
- Improve and expand bicycle connections through signage, links to adjacent networks, shared paths or dedicated links.
- Provide for bicycle racks and storage within the new transit hub.

Parking

- Institute a coordinated parking management program and responsibilities for the entire Town Center to better support the goals for the entire area.
- Emphasize the Town-owned lots as a central resource for customers, residents and passengers.
- Provide striped and managed on-street parking where possible.
- Establish shared lots by cooperative agreements among landowners.
- Create public/private partnerships to create parking with flexible uses.
- Promote and implement shared parking solutions and modify required on-site parking to efficiently meet needs for businesses, institutions, housing and civic uses through amended regulations, programs and policies.
- Establish policies to allocate time limits, fees and enforcement procedures.

Complete Streets and Streetscape Plan

- Install traffic calming features such as neck-downs and crosswalks.
- Adopt cross section standards for a hierarchy of streets to guide future improvements.
- Keep residential streets narrow to allow sidewalks and on-street parking and reduce traffic speeds.
- Emphasize a pedestrian-oriented east-west corridor from Maple Avenue to Mechanic Street.

Stewardship

- Strengthen and focus the policies and programs of stewardship committees and organizations to help implement relevant aspects of the Town Center.
- Actively recruit businesses or uses that will be attractive to both Town residents and patrons from other communities.
- Support collaborative redevelopment and improvement projects sponsored by multiple owners and businesses.
- Strengthen collaboration and communication with the Loomis Chaffee School.



The Implementation Schedule

These goals have been translated into a series of implementation steps, divided into major categories, consistent with the scope and organization of this planning initiative. The categories are as follows:

- Implementing Development and Redevelopment
- Accomplishing Improved Circulation, Parking and Complete Streets
- Refining Regulations and Guidelines
- Expanding Marketing of the Town Center
- Leveraging Public Land and Facilities
- Enhancing Open Space and Amenities
- Strengthening Stewardship

These categories organize the strategies into coherent steps that can be addressed together for efficiency in implementation. The specific steps listed under each category support the community vision and related goals above. Some goals will take longer than others to complete, and care should be taken to consider how the steps will affect each other over time. The individual steps should be incorporated into the update of the overall Town Implementation Plan created in the Town of Windsor's *Plan of Conservation and Development*. Each step has additional information: 1) which organization is responsible and 2) the priority level. The key to these items appears at the bottom of each page. Detailed information for certain steps, such as funding sources or design guidelines, can be found in the relevant section of the *TOD Master Plan*.

Implementing Development and Redevelopment

Focus resources and provide incentives targeted to key redevelopment needs.

What	Who	Priority	Done
1. Provide financial incentives for housing redevelopment or mixed-use development on Town-owned sites as a method to allow feasible market-rate redevelopment and reposition the Town Center for future private sector investment.	Town, EDC, TC	1	<input type="checkbox"/>
2. Create a short-term funding or loan assistance program for correcting deteriorated property conditions to improve the appearance of key locations and features that influence the image of the entire district.	TC, Staff	1	<input type="checkbox"/>
3. Evaluate the potential to amend the role and responsibilities of the existing Fire District or create a Special Assessment District for some or all of the Windsor Center to pay for shared improvements to the area. Work with property and business owners to create a program of improvements, funding plan and appropriate assessments.	Town, EDC, TC, FTDT	3	<input type="checkbox"/>
4. Identify projects that could benefit from tax increment financing for public infrastructure related to the projects. Work with developers and property owners to evaluate the balance of public and private financing.	Staff, EDC, TC, WRA	1	<input type="checkbox"/>
5. Seek grants for planning assistance from the Connecticut Trust for Historic Preservation to evaluate the potential redevelopment advantages and resources associated with historic designation and historic tax credits and methods to enhance district and building designations.	Staff, EDC, WRA, FTDT	2	<input type="checkbox"/>
6. Identify buildings eligible for state or federal historic tax credit financing. Work with property owners and the Connecticut Trust for Historic Preservation and other similar advocacy programs.	Staff, FTDT, EDC, WRA	2	<input type="checkbox"/>
7. Create a façade and signage improvement program with funding from local banks, civic organizations, or Town funding to provide low cost loans or grants to commercial properties for façade and signage improvements.	Town, EDC, TC, Others (First Town Downtown, Chamber of Commerce)	1	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

<p>8. Continue grant and funding source monitoring and advocacy to evaluate the applicability of the following programs to Town goals for Windsor Center, in association with other initiatives:</p> <ul style="list-style-type: none"> • TOD Bond Program • Brownfields Redevelopment Programs • Surface Transportation Program (STP) – Urban Program • Surface Transportation Program (STP) – Transportation Alternatives • Congestion Mitigation and Air Quality (CMAQ) • Economic Development Administration (EDA) 	Town	1	<input type="checkbox"/>
--	------	----------	--------------------------



Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Accomplishing Improved Circulation, Parking and Complete Streets

Improve multi-modal circulation in Windsor Center and at Windsor Station.

What	Who	Priority	Done
1. Adopt policies and direct ConnDOT to plan the location and configuration of the rail station, the amount and location of rail-related parking and access consistent with the conclusions of the <i>TOD Master Plan</i> . Coordinate design process with state agencies.	Staff, TC, DOT	1	<input type="checkbox"/>
2. Undertake funding, phasing and operational planning for the parking structure and transit hub. This will include coordination and negotiations with adjacent property owners.	Town	2	<input type="checkbox"/>
3. Initiate interim “road diet” improvements along Broad Street with restriping and other low-cost changes to better organize circulation flows, allocate marked spaces for parking and improve pedestrian crossings.	Town, ENG	1	<input type="checkbox"/>
4. Advance detailed design and engineering for Broad Street improvements and obtain ConnDOT support and approval.	Town, DOT	2	<input type="checkbox"/>
5. Reconfigure Broad Street and its intersections. Transform excessive street width to additional on-street parking and landscaped medians. Work with ConnDOT to establish key agreements.	Town, DOT, ENG	3	<input type="checkbox"/>
6. Participate in designing and implementing shared parking and pedestrian circulation improvements in the blocks between Central and Union Streets.	Town, ENG	1	<input type="checkbox"/>
7. Make incremental improvements to the streets and sidewalks by incorporating recommended actions into ongoing repairs and upgrades.	ENG,PW	1	<input type="checkbox"/>
8. Create two drop-off areas at Windsor Station – one on Mechanic Street and one at the rear of Town Hall. Work with ConnDOT to shift the planned “Kiss and Ride” from the east side of the tracks to the west side, near the pedestrian overpass.	DOT, ENG	2	<input type="checkbox"/>
9. Install a pedestrian crossover bridge with elevators to connect Mechanic Street to the west side of the track.	DOT	2	<input type="checkbox"/>
10. Build proposed parking structure to increase ability to park for multiple uses.	Town, DOT	2	<input type="checkbox"/>
11. Provide bicycle storage at Windsor Station.	Town, DOT	2	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Implement changes to parking conditions to create incentives for economic development.

What	Who	Priority	Done
<p>1. Establish a parking management committee to create consistent policies and manage parking in a coordinated manner. This should begin as a working committee with representatives from Town staff, Town Council and other boards or commissions with an agenda that includes:</p> <ul style="list-style-type: none"> • Reviewing the current policies and decision-making process. • Recommending methods and the best internal organizational structure to consolidate oversight and coordinate decisions on parking supply, management, enforcement, signage, pricing and other issues consistent with the overall goals and recommendations within the <i>TOD Master Plan</i>. • Identifying specific opportunities and actions to support private or public/private shared parking solutions. 	Town, TC, TPZ	1	<input type="checkbox"/>
<p>2. Create and operate a central parking deck to serve Windsor Center on Town land behind Town Hall. The deck should be a destination point with architecture visible from the Town Green. Support the environment from the Town Green to the rail station with landscape architecture.</p>	Town, DOT, PW, TC	3	<input type="checkbox"/>
<p>3. Evaluate on-street metered parking in appropriate locations as part of overall parking management strategy. Work with ConnDOT to allow for parking to be created on Broad Street .Include metered parking in Broad Street and Station Area Designs.</p>	TC, DOT, TPZ, Others (Police Department)	3	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

4. Identify parking minimums to eliminate or change to promote Town goals, subject to determination that parking demand is adequately provided on-site, off-site or as part of public parking solutions. Draft ordinance; hold public meetings and landowner focus groups; submit for approval.	TPZ,TC	2	<input type="checkbox"/>
5. Allow parking in-lieu fees as part of new development to reduce onsite parking requirements. Establish a mechanism to escrow funds and a fee schedule in line with Town goals and parking demand.	TC, TPZ	2	<input type="checkbox"/>
6. Implement signage and wayfinding. Identify type and locations for signage. Identify preferred pedestrian/vehicular paths, work with local businesses to develop and map downtown businesses and attractions. Develop information program, website, brochures and other related materials.	Staff, ENG, FTDT	2	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Improve pedestrian and bicycle environment to encourage connections between the Town Center, the rail station and the neighborhoods.

What	Who	Priority	Done
1. Repair sidewalks on neighborhood streets, add sidewalks extensions, traffic calming elements and enhanced streetscape elements.	Town	2	<input type="checkbox"/>
2. Enhance pedestrian connections between the east and west side of the tracks and connect the rail station to Windsor Center. Ensure good pedestrian connections along Batchelder Road and Mechanic Street to Loomis Chaffee School and the River Trail.	Town	2	<input type="checkbox"/>
3. Establish Maple Avenue as the pedestrian gateway to the Town Center with canopied sidewalks, visual appeal and calmed pedestrian amenities supported by on-street parking close to Broad Street.	Town	2	<input type="checkbox"/>
4. Install crosswalks and ADA accessible curb ramps throughout the station area.	Town	2	<input type="checkbox"/>
5. Install curb extensions at key locations to reduce fast speeds in neighborhood areas. Consider curb extensions at the intersections of Maple Avenue and Welch Avenue, Preston Street, Spring Street, and Broad Street.	Town	2	<input type="checkbox"/>
6. Designate sharrows along major roadways such as Palisado Avenue, Poquonock Avenue and Broad Street.	Town, DOT	2	<input type="checkbox"/>
7. Add bicycle parking facilities throughout the Town Center, particularly along Broad Street and Central Street and at the station headhouse.	Town	2	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Enhance the streetscape for all users.

What	Who	Priority	Done
1. Develop policies for streetscape enhancements, including intersection and access improvements, street trees, landscaping, lighting and street furniture. Reinforce the recommended street hierarchy to distinguish between collector streets and residential streets and among different types of circulation needs.	Town, TC, ENG, TPZ	1	<input type="checkbox"/>
2. Modify the street tree planting program to reinforce the character of each street type as identified in the <i>TOD Master Plan</i> .	Town, PW	2	<input type="checkbox"/>
3. Develop a lighting program based on street type and install street lights appropriate to the character of the street as identified in the <i>TOD Master Plan</i> .	Town, PW	3	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation
EDC	Economic Development Commission
FTDT	First Town Downtown
P&R	Parks and Recreation
PW	Public Works Department

Staff	Town Staff
TC	Town Council
Town	Town staff and agencies
TPZ	Town Planning & Zoning Commission
WRA	Windsor Redevelopment Agency

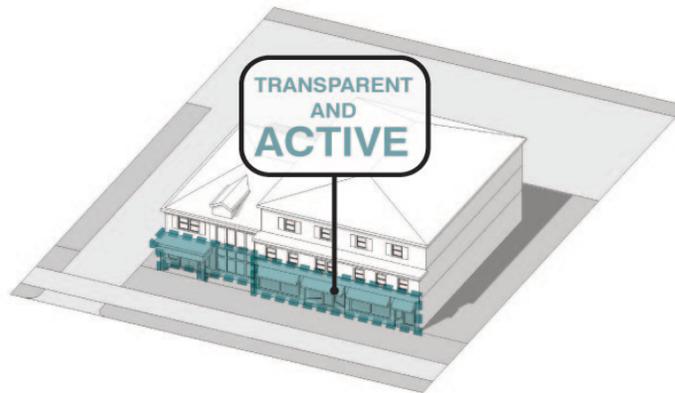
Priorities

1	Short Term
2	Medium Term
3	Long Term

Refining Regulations and Guidelines

Use Town-sponsored tools to ensure that the quality and character of future development contributes to the vision and value for Windsor Center.

What	Who	Priority	Done
1. Create Advisory guidelines that will be distributed and promoted by the Town, but mandatory for any project that is provided Town funding, financing or façade or is a party to a Town land disposition.	Staff	1	<input type="checkbox"/>
2. Consider future benefits of revised zoning with a Village Center (VC) zone for mixed-use in the core of the district, including potential advantages or disadvantages of Village District regulations (under Connecticut General Statutes 8-2j).	TPZ	2	<input type="checkbox"/>
3. Consider refining zoning for transitional residential/business areas, such as a Neighborhood Mixed-use (NM) zone.	TPZ	2	<input type="checkbox"/>
4. Consider potential boundary changes to the historic district to include additional properties, considering local, state and national significance and the economic benefits associated with access to historic tax credits or other resources.	TPZ	3	<input type="checkbox"/>
5. Consider creating an additional use type within the Town of Windsor Zoning Ordinance known as “Live/Work” for the Village Center zone.	TC, TPZ	2	<input type="checkbox"/>



Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Expanding Marketing of the Town Center

Identify shared opportunities for land owners and potential tenants.

What	Who	Priority	Done
1. Create a marketing and outreach program to identify specific developers and businesses that may be attracted to the opportunities in Windsor Center, and match them with existing redevelopment or tenancy opportunities. As part of the marketing and outreach program, identify potential restaurateurs or food-oriented establishments and pair them with potential landlords or developers for targeted properties.	Town, EDC, FTDT	1	<input type="checkbox"/>
3. Repair the historic theater marquee at the Plaza Building and use it to announce events in the Town Center or other public-spirited use. Repairs should be funded by an agreement among the property owners, stewardship organizations and the Town.	Town, EDC, FTDT	1	<input type="checkbox"/>
3. As part of the marketing and outreach program, work with the theater owner to solicit, identify and secure an entertainment-related tenant.	Town, EDC, FTDT	1	<input type="checkbox"/>
4. Conduct a business and development workshop with an invited panel of experts and entrepreneurs with the Town, business leaders and landowners using the Urban Land Institute model to identify marketing opportunities and consider additional steps to attract investment.	Town, EDC, FTDT	2	<input type="checkbox"/>
5. Create a development inventory of specific properties with redevelopment potential and provide it as part of the marketing information and outreach program. Work with existing owners to update the inventory on a regular basis.	Town, EDC, FTDT	1	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Leveraging Public Land and Facilities

Use surplus public land to support development goals in the Town Center.

What	Who	Priority	Done
1. Actively support the redevelopment of the town-owned land east of Mechanic Street for housing as a critical component in advancing the redevelopment and economic revitalization of the Town Center.	Town, TC, EDC, WRA	1	<input type="checkbox"/>
2. Repurpose land adjacent to the new rail station for Mechanic Street redevelopment. Support development of multi-family buildings, potentially incorporating commercial uses or live/work units. Create a cohesive Mechanic Street corridor. Relocate rail parking to the west side of the tracks.	Town, TC, EDC, WRA	2	<input type="checkbox"/>
3. Obtain excess land from the State of Connecticut at the intersection of Poquonock and Palisado Avenues. Expand the potential for development on the adjacent site.	Town, TC, DOT	1	<input type="checkbox"/>
4. Support the realignment, sale, lease or reuse of Union Street as it may contribute to the redevelopment of adjacent sites, as long as circulation and access to all affected properties is provided. Incorporate public easements into parking, pedestrian circulation and landscape enhancements within the block between Central and Union Streets.	Town, TC, EDC, PW	2	<input type="checkbox"/>
6. Explore the realignment, sale, lease or reuse of portions of Upper Broad Street adjacent to the former Arthur's Drug site if it will support feasible and appropriate redevelopment of that site, as long as circulation and access to all affected properties is provided.	Town, TC, TPZ	2	<input type="checkbox"/>
7. Explore the long-term reconfiguration and redevelopment of the existing U.S. Post Office to reduce or relocate the amount of staff and postal vehicle parking, while retaining and improving access for Post Office patrons.	Town, TC, EDC, WRA	3	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

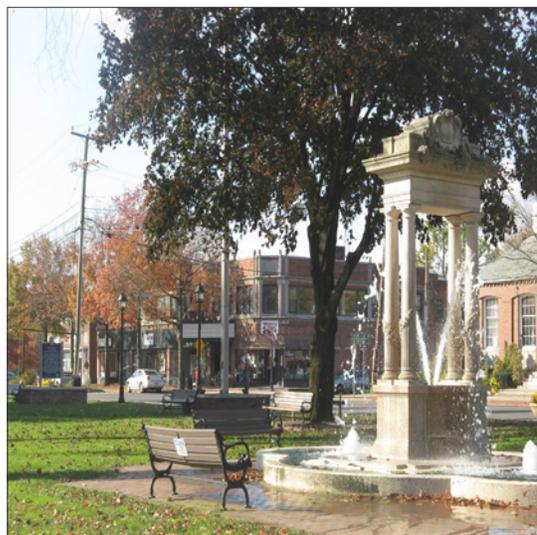
Priorities

1	Short Term
2	Medium Term
3	Long Term

Enhancing Open Space and Amenities

Improve the Town Green and amenities in Windsor Center.

What	Who	Priority	Done
1. Expand and improve the trail systems to and through the open spaces in Windsor Center. Such as connecting to the Connecticut River Trail at East Barber Street. Enhancements should include wayfinding and interpretive signage for natural and historic resources.	TC, ENG, P&R	2	<input type="checkbox"/>
2. Install additional infrastructure to the Town Green, including perimeter walkways or sidewalks, spaces for public art and additional seating.	Town, CC, P&R, PW	2	<input type="checkbox"/>
3. Promote locations for temporary or seasonal businesses such as bicycle or kayak rental, food trucks and an expanded farmer's market.	Town, EDC, FTDT	1	<input type="checkbox"/>
4. Adopt performances and public art installations provided by the Windsor Arts Center as part of the theme, image and life of Windsor Center.	Town, FTDT	3	<input type="checkbox"/>



Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

Strengthening Stewardship

Focus and coordinate activities by key stakeholder groups, organizations and the Town

What	Who	Priority	Done
1. Strengthen and refocus the policies and programs of stewardship committees and organizations to help implement relevant aspects of the Town Center.	Town, EDC, FTDT	1	<input type="checkbox"/>
2. Actively recruit businesses or uses that will be attractive to both Town residents and patrons from other communities, through the marketing programs developed and implemented by stewardship groups within the Town.	Town, EDC, Others FTDT, WRA	2	<input type="checkbox"/>
3. Strengthen collaborations and communications with the Loomis Chaffee School.	Town, TC, Loomis Chaffee School, FTDT	2	<input type="checkbox"/>

Legend

DOT	Connecticut Department of Transportation	Staff	Town Staff
EDC	Economic Development Commission	TC	Town Council
FTDT	First Town Downtown	Town	Town staff and agencies
P&R	Parks and Recreation	TPZ	Town Planning & Zoning Commission
PW	Public Works Department	WRA	Windsor Redevelopment Agency

Priorities

1	Short Term
2	Medium Term
3	Long Term

